

Clusters and institutions

Towards a reassessment of the role played by local institutions in the transfer of knowledge and the setting of local networks

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I. A critical appraisal on clusters

- Definition

A rather vague notion... but successful...

The term cluster was firstly used for success stories (ex.: Silicon Valley, with high tech industries, or Nokia, a cluster dealing with technical complementarities and subcontracting relations)

A notion which has been expanded to various types of local systems of production

Nowadays, local or national policy tool (OECD)

I. A critical appraisal on clusters

- The reasons of a success. Four major theoretical insights:
 - a system based on the notion of knowledge economy
 - a framework for collective action (network externalities)
 - vertical (quasi) integration between local firms
 - the crucial role given to the relations with other production systems or firms

I. A critical appraisal on clusters

- Back to the clusters. A simple definition based on two key elements

Organization of inter- firm relations

Strong

Weak

Localisation of inter-firm relations	<i>Strong</i>	1. Cluster a la Porter	3. Cluster based on local resources
	<i>Weak</i>	2. Cluster without local foundations	4. Sparse activity

II. Ile de France. The main findings

- Local firms maintain mostly client-supplier links
 - Sme's that sell to large firms
 - Sme's that sell to sme's
- Lack of inter-firm innovative cooperation
 - Lack of local cooperative innovation culture
 - Large region (what is geographical proximity?)
 - Relations between large firms and Sme's are very difficult (lack of trust)
- Existence of negative effects of geographical proximity concerning mainly the availability of the workforce (when there is rapid growth)

II. Ile de France. The main findings

- Crucial links between local institutions :
 - Public institutions finance business services or local financial institutions.
 - New cluster development policy developed by the local public institutions since 2000
(Conseil Régional d'Ile-de-France and Conseils Généraux)
(e.g. Opticsvalley financed mostly by CRIF and CG 91).

II. Ile de France. The main findings

- Many links between local institutions and firms :
 - Institutions that have subsidies or that can provide financial support to Sme's.
 - Local technical networks that can help sme's solve problems.
 - Institutions that provide a specialized network and can facilitate the local interactions between Sme's, large firms and public labs

III. The role played by local institutions

- They play the role of central organizers within several regions:
 - it is obvious in several French regions (concerning the poles de compétitivité policy)
 - local institutions play a key role in the definition of cluster policies
 - they decide the location and the types of productions or innovations

III. The role played by local institutions

- They improve local entrepreneurship potential
 - creation of incubators
 - nurseries
 - support to the creation of start-ups
 - financing of venture capital funds
 - ...

III. The role played by local institutions

- They promote the image of the local system of production abroad
- They contribute to the development of local interactions between all the clusters players (laboratories, firms...).
- They provide subsidies to support local innovation and to reinforce the local economy.

III. The role played by local institutions

- They help in building local networks and cooperation relations between local firms
 - they ease interactions between local economic actors
 - they organize meetings between the local actors
 - they reinforce learning mechanisms between local firms and institutions